

WILLIAM E. LEWANDOWSKI

17079 SW 138th Lane

Archer, FL 32618

Email: bill@welewandowski.com Cell: 304-283-3487

December 8, 2025

City of Archer
ATTN: City Commission
16870 SW 134th Ave. | P.O. Box 39
Archer, FL 32618

SUBJECT: Application for Part-Time City Manager Position

Dear City Commissioners:

Attached is my application for the open position of Part-Time City Manager. It is my understanding that Deanna has taken a leave of absence for health reasons, so I am submitting this application as I am immediately available.

As you know, I have been a resident of Archer for over 10 years, and during that time, I have been actively involved in the affairs of the City as well as local charities and Veteran organizations. As you will note in my CV, I've had dual military and civilian careers. I have also served in leadership positions on a county planning commission in West Virginia, an international academic society, and a local Veterans support charity. I am now retired, but I currently serve, in a part-time capacity, as the Board Chair at IVIR Inc. in Sarasota, FL, which is a small, Department of Defense, research company.

My core proficiencies include: Senior management and leadership, financial management, business development, grant and proposal writing, systems planning, project management, contract management, working knowledge of State and Local planning regulations as well as Federal and State employment law, training and team building. I am also proficient with Linux, Windows, and Android operating systems and software.

Because of the financial situation of the City, I am willing to accept a salary of \$40K. Since I don't require any fringe benefits, I would be willing to work as a 1099 employee, which would significantly reduce the City's overhead for this position.

Please let me know if you would like any additional information or documentation, or if you would like to discuss this further.

Sincerely,





City of Archer EMPLOYMENT APPLICATION

Equal Opportunity Employer/Affirmative Action Employer
The City of Archer does not tolerate violence in the workplace.

Where to Find Vacancy Information:

- www.cityofarcher.com
- City Hall

| FOR OFFICIAL USE ONLY | | | |
|-----------------------------|------|------------|--------|
| | / / | | |
| Agency Authorized Signature | Date | Class Code | Status |

| POSITION APPLIED FOR | |
|----------------------------|--|
| Title: | <u>Part time City Manager</u> |
| Position Number: | _____ Date Available: <u>Immediately</u> |
| Minimum Acceptable Salary: | <u>\$40K</u> |

| GENERAL INSTRUCTIONS FOR COMPLETION OF APPLICATION: |
|---|
| <ul style="list-style-type: none"> • Complete all information within this application in its entirety. • Type or print in ink. • All information provided will be a public record and will be released upon request, unless exempt or confidential. • Specify the position for which you are applying. (Note: A separate application must be submitted for each vacancy. Photocopies are acceptable.) • Submit application to the Archer City Manager, FAX: 352/ 495-2445, no later than 2:00 PM (EST) on the announced deadline date or email to dalltop@cityofarcher.com • Sign your name in the Certification Section (page 4). All information you submit is subject to verification. |

| HOW DO WE CONTACT YOU? |
|---|
| Name <u>William E. Lewandowski</u> |
| <u>17079 SW 138th Lane</u> |
| Mailing Address |
| <u>Archer</u> <u>Alachua</u> <u>FL</u> <u>32618</u> |
| City County State Zip Code |
| <u>304-283-3487</u> |
| Phone Alternate Phone |
| <u>bill@welewandowski.com</u> |
| E-mail Address |

EDUCATION

| HIGH SCHOOL: | |
|--|--|
| NAME / LOCATION OF SCHOOL <u>Sayreville War Memorial HS, Sayreville, NJ</u> | RECEIVED: <input checked="" type="checkbox"/> Diploma <input type="checkbox"/> Other (specify) _____ <input type="checkbox"/> None |

YOUR NAME, IF DIFFERENT WHILE ATTENDING SCHOOL: _____

| COLLEGE, UNIVERSITY OR PROFESSIONAL SCHOOL: (TRANSCRIPTS MAY BE REQUIRED) | | | | | | | |
|---|----------|------------------------------------|----|---------------------|-----|-------------------------------|-----------------------|
| NAME OF SCHOOL | LOCATION | DATES OF ATTENDANCE (MONTH / YEAR) | | CREDIT HOURS EARNED | | MAJOR / MINOR COURSE OF STUDY | TYPE OF DEGREE EARNED |
| | | FROM | TO | QTR | SEM | | |
| <u>See attached CV</u> | | | | | | | |
| | | | | | | | |
| | | | | | | | |

YOUR NAME, IF DIFFERENT WHILE ATTENDING SCHOOL: _____

| JOB-RELATED TRAINING OR COURSE WORK: (VOCATIONAL, TRADE, GOVERNMENTAL, BUSINESS, ARMED FORCES, ETC.) | | | | | | | | |
|--|----------|------------------------------------|----|---------------------|-------|-----------------|--------------------|----|
| NAME OF SCHOOL | LOCATION | DATES OF ATTENDANCE (MONTH / YEAR) | | CREDIT HOURS EARNED | | COURSE OF STUDY | TRAINING COMPLETED | |
| | | FROM | TO | CLASS | CLOCK | | YES | NO |
| <u>See attached CV</u> | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

YOUR NAME, IF DIFFERENT WHILE ATTENDING SCHOOL: _____

LICENSURE, REGISTRATION, CERTIFICATION (EXAMPLES: Teacher Certification, RN, LPN, PE, CPA, etc.)

| LICENSE, REGISTRATION OR CERTIFICATION: | Number | Date Received | Expiration Date | State Licensing Agency |
|---|--------|---------------|-----------------|------------------------|
| <u>N/A</u> | | | | |
| | | | | |

PERIODS OF EMPLOYMENT

Describe all work experience in detail, beginning with your current or most recent job. Include military service (indicate rank), internships and job-related volunteer work, if applicable. Indicate number of employees supervised. Use a separate block to describe each position or gap in employment. If needed, attach additional sheets, using the same format as on the application. All information in this section must be completed. Resumes may be attached to provide additional information.

1 Name of Present or Last Employer: _____

Address: See attached CV Your Job Title: _____

Supervisor's Name: _____ Phone No.: (____) _____

FROM: ____/____/____ TO: ____/____/____ HOURS PER WEEK: ____ (____)
MONTH DAY YEAR MONTH DAY YEAR YOUR NAME IF DIFFERENT DURING EMPLOYMENT

Duties and Responsibilities: _____

Reason For Leaving: _____

2 Name of Next Previous Employer: _____

Address: See attached CV Your Job Title: _____

Supervisor's Name: _____ Phone No.: (____) _____

FROM: ____/____/____ TO: ____/____/____ HOURS PER WEEK: ____ (____)
MONTH DAY YEAR MONTH DAY YEAR YOUR NAME IF DIFFERENT DURING EMPLOYMENT

Duties and Responsibilities: _____

Reason For Leaving: _____

3 Name of Next Previous Employer: _____

Address: See attached CV Your Job Title: _____

Supervisor's Name: _____ Phone No.: (____) _____

FROM: ____/____/____ TO: ____/____/____ HOURS PER WEEK: ____ (____)
MONTH DAY YEAR MONTH DAY YEAR YOUR NAME IF DIFFERENT DURING EMPLOYMENT

Duties and Responsibilities: _____

Reason For Leaving: _____

4 Name of Next Previous Employer: _____

Address: See attached CV Your Job Title: _____

Supervisor's Name: _____ Phone No.: (_____) _____

FROM: / / TO: / / HOURS PER WEEK: (_____)
MONTH DAY YEAR MONTH DAY YEAR YOUR NAME IF DIFFERENT DURING EMPLOYMENT

Duties and Responsibilities: _____

Reason For Leaving: _____

5 Name of Next Previous Employer: _____

Address: See attached CV Your Job Title: _____

Supervisor's Name: _____ Phone No.: (_____) _____

FROM: / / TO: / / HOURS PER WEEK: (_____)
MONTH DAY YEAR MONTH DAY YEAR YOUR NAME IF DIFFERENT DURING EMPLOYMENT

Duties and Responsibilities: _____

Reason For Leaving: _____

6 Name of Next Previous Employer: _____

Address: See attached CV Your Job Title: _____

Supervisor's Name: _____ Phone No.: (_____) _____

FROM: / / TO: / / HOURS PER WEEK: (_____)
MONTH DAY YEAR MONTH DAY YEAR YOUR NAME IF DIFFERENT DURING EMPLOYMENT

Duties and Responsibilities: _____

Reason For Leaving: _____

If needed, attach additional sheets, using the same format as on the application. Resumes may be attached to provide additional information.

KNOWLEDGE / SKILLS / ABILITIES (KSAs)

List KSAs you possess and believe relevant to the position you seek, such as operating heavy equipment, computer skills, fluency in language(s), etc.
Senior management and leadership, financial management, business development, grant and proposal writing, systems planning,
project management, contract management, working knowledge of State and Local planning regulations as well as Federal and State
employment law, training, team building, and proficiency with Linux, Windows and Android operating systems and software.

EXEMPTION FROM PUBLIC RECORDS DISCLOSURE

ARE YOU A CURRENT OR FORMER LAW ENFORCEMENT OFFICER, OTHER COVERED EMPLOYEE**,
OR THE SPOUSE OR CHILD OF ONE, WHOSE INFORMATION IS EXEMPT FROM PUBLIC RECORDS
DISCLOSURE UNDER SECTION 119.071(4)(d), FLORIDA STATUTES (F.S.)? YES NO

**Other covered jobs include but are not limited to: correctional and correctional probation officers, firefighters, certain judges, assistant state attorneys, state attorneys, as-
sistant and statewide prosecutors, personnel of the Department of Revenue or local governments whose responsibilities include revenue collection and enforcement or child
support enforcement, and certain investigators in the Department of Children and Families [see§ 119.071.F.S.].

BACKGROUND INFORMATION

HAVE YOU EVER BEEN CONVICTED OF A FELONY OR A FIRST DEGREE MISDEMEANOR? YES NO

If "YES", what charges? _____

Where convicted? _____ Date of Conviction: _____

HAVE YOU EVER PLED NOLO CONTENDERE OR PLED GUILTY TO A CRIME WHICH IS A
FELONY OR A FIRST DEGREE MISDEMEANOR? YES NO

If "YES", what charges? _____

Where? _____ Date: _____

HAVE YOU EVER HAD THE ADJUDICATION OF GUILT WITHHELD FOR A CRIME WHICH IS A
FELONY OR A FIRST DEGREE MISDEMEANOR? YES NO

If "YES", what charges? _____

Where? _____ Date: _____

NOTE: A "YES" answer to these questions will not automatically bar you from employment. The nature, job-relatedness, severity and date of the offense in relation to
the position for which you are applying are considered [see §112.011, F.S.]

CITIZENSHIP

The City of Archer hires only U.S. citizens and lawfully authorized alien workers. You will be required to provide identification and either proof of citizenship or proof of
authorization to work in the U.S.

1. ARE YOU A U.S. CITIZEN? YES NO

2. IF NO, ARE YOU LEGALLY AUTHORIZED TO ACCEPT EMPLOYMENT WITH THE SPECIFIC HIRING
AUTHORITY TO WHICH YOU ARE APPLYING? YES NO

RELATIVES

TO YOUR KNOWLEDGE, DO YOU HAVE ANY RELATIVES WORKING IN THIS AGENCY? YES NO

SELECTIVE SERVICE SYSTEM REGISTRATION

Section 110.1128, Florida Statutes, prohibits the employment of any person who was required to register with the Selective Service System under the U.S. Military Selective
Service Act, but failed to do so. Additionally, if currently employed by the State, this law prohibits the promotion of such individuals or the subsequent re-hire, once they have
separated from the State.

IF YOU ARE A MALE BORN ON OR AFTER JANUARY 1,1960, HAVE YOU REGISTERED OR DO YOU HAVE
PROOF OF AN EXEMPTION FROM THIS REQUIREMENT (DOCUMENTATION MAY BE REQUIRED)? YES NO N/A

CERTIFICATION

I am aware that any omissions, falsifications, misstatements, or misrepresentations above may disqualify me for employment consideration and, if I am hired, may be
grounds for termination at a later date. I understand that any information I give may be investigated as allowed by law. I consent to the release of information about
my ability, employment history, and fitness for employment by employers, schools, law enforcement agencies, and other individuals and organizations to
investigators, personnel staff, and other authorized employees of the City of Archer for employment purposes. This consent shall continue to be effective during my
employment if I am hired. I understand that applications submitted for employment are public records. I certify that to the best of my knowledge and belief all of the
statements contained herein and on any attachments are true, correct, complete, and made in good faith.

SIGNATURE: William J. [Signature] DATE: 12/8/2025

YOUR NAME: N/A

POSITION TITLE FOR WHICH YOU ARE APPLYING: _____ POSITION NUMBER: _____

VETERANS' PREFERENCE INFORMATION: (Career Service positions only) For the purposes of appointments, retention, reinstatement and reemployment, Veterans' Preference ensures that veterans and eligible spouses of veterans are given consideration at each step of the selection process. However, preference does not guarantee that a veteran or the eligible spouse of a veteran will be the candidate selected to fill the position. Completion of the Veterans' Preference section below is made on a voluntary basis and kept confidential in accordance with the Americans with Disabilities Act. Listed below are the five Veterans' Preference categories.

1. A veteran with a service-connected disability who is eligible for or receiving compensation, disability retirement, or pension under public laws administered by the U.S. Department of Veterans' Affairs and the Department of Defense, **or**
2. The spouse of a veteran who cannot qualify for employment because of a total and permanent service-connected disability, or the spouse of a veteran missing in action, captured, or forcibly detained or interned in the line of duty by a foreign power, **or**
3. A veteran of any war who has served on active duty for one day or more during a wartime period, excluding active duty for training, and who was discharged under honorable conditions from the Armed Forces of the United States of America, **or**
4. The unmarried widow or widower of a veteran who died of a service-connected disability, **or**
5. A veteran who has served in a qualifying campaign or expedition for which a campaign badge or expeditionary medal has been authorized; including any Armed Forces Expeditionary Medal or Global War on Terrorism Expeditionary Medal.

The receipt of a campaign medal is not required, only service during a wartime period. Wartime periods are defined in §1.01, F.S. Veterans' Preference may only be given to non-state employees or current state employees applying to positions outside their current agency or political subdivision. Veterans' Preference is only available to Florida residents.

A DD214 or comparable document which serves as a certificate of release or discharge and any other required supporting documentation must be furnished at the time of application. Please FAX supporting documentation to the People First Service Center at 904/636-2627 by the closing date of the advertisement. Be sure to include the position number for which you are applying. In addition to the DD214, applicants claiming categories 1, 2, or 4 above must furnish supporting documentation in accordance with the provisions of Rule 55A-7.013, F.A.C. Under Florida law, preference in appointment shall be given first to those persons in categories 1 and 2 and then to those in categories 3, 4 and 5.

If a qualified applicant claiming Veterans' Preference for a vacant position is not selected, he/she may file a complaint with the Florida Department of Veterans' Affairs, 11351 Ulmerton Road, Largo, FL 33778. A complaint must be filed within 21 days of the applicant receiving notice of the hiring decision made by the employing agency or within 3 months of the date the application is filed with the employer if no notice is given.

VETERANS' PREFERENCE CLAIM: IF ELIGIBLE, WHICH VETERANS' PREFERENCE CATEGORY ARE YOU CLAIMING? (Please indicate number from Veterans' Preference Information section above.)

ARE YOU CURRENTLY EMPLOYED IN A CAREER SERVICE POSITION WITH THE AGENCY TO WHICH YOU ARE CURRENTLY APPLYING?

 YES NO

ARE YOU A RESIDENT OF THE STATE OF FLORIDA?

 YES NO

HAVE YOU RECEIVED A PROMOTIONAL APPOINTMENT, SUBSEQUENT TO ACTIVE MILITARY SERVICE, WITH THE AGENCY TO WHICH YOU ARE CURRENTLY APPLYING?

 YES NO

This section SHOULD be removed prior to the selection process.

EEO SURVEY Although the following information is not mandatory, it is requested to aid the State of Florida in its commitment to Equal Employment Opportunity, Affirmative Action and to meet federal reporting requirements. Refusal to answer will not result in adverse treatment of any applicant. Applicants who believe they have been discriminated against may file a complaint with the Florida Commission on Human Relations, 2009 Apalachee Parkway, Tallahassee, Florida 32301.

RACE/ ETHNICITY (Please identify both Race and Ethnicity)

Race (CHECK ONLY ONE):

- White
- Black/African American
- Asian
- Native Hawaiian/Other Pacific Islander
- American Indian/Alaska Native
- 2 or more races

Ethnicity (CHECK ONLY ONE):

- Hispanic or Latino
- Not Hispanic or Latino

SEX: MALE FEMALE

DATE OF BIRTH: 8/31/1955

POSITION NUMBER: _____

POSITION TITLE FOR WHICH YOU ARE APPLYING: Part time City Manager

Curriculum Vitae (CV)

| | |
|---------------------------------------|--|
| NAME WILLIAM E. LEWANDOWSKI | POSITION TITLE CHAIR, BOARD OF DIRECTORS, AND CHIEF OPERATIONS OFFICER, INFORMATION, VISUALIZATION AND INNOVATION INC. |
|---------------------------------------|--|

EDUCATION/TRAINING

| INSTITUTION AND LOCATION | DEGREE (IF APPLICABLE) | YEAR(S) | FIELD OF STUDY |
|---|------------------------|-----------|--|
| Farleigh Dickenson University | AA | 1973-1975 | History |
| Rider University, Lawrenceville, NJ | BA | 1976-1978 | History |
| US Army Armor Officer Basic Course, FT Knox, KY | Graduate | 1978 | Armor Combat Operations |
| US Army Armor Officer Advanced Course, FT Knox, KY | Graduate | 1982 | Armor Combat Operations |
| US Army Combined Arms and Services Staff School, FT Leavenworth, KS | Graduate | 1986 | Army Staff Operations |
| US Army Command and General Staff College, FT Leavenworth, KS | Graduate | 1993-1994 | Advanced Army and Joint Staff Operations |
| Boise State University, Boise ID | MS | 1992-1994 | Instructional and Performance Technology |
| University of Liverpool, Liverpool, UK | N/A | 2009-2012 | Postgraduate studies in medical simulation |

PROFESSIONAL EXPERIENCE

Military

1978-1989 US Army Armor Officer (Active Duty) (Captain)

- Commanded an M1A1 tank company in West Germany consisting of 14 M1A1 tanks and 53 soldiers.
- Officer-In-Charge of a border patrol camp on the West German-Czechoslovakian border.
- Operations Officer, Training Officer, and Operations Officer (Air) at various locations and organizational levels, with U.S., NATO, and French forces.
- Installation Management Officer for an U.S. Army installation in West Germany.
- Project Manager on various projects to include training development for the XM1 tank.

1991 US Army Armor Officer (Mobilized for Desert Shield) (Major)

- Operations Officer, Provisional Brigade, Ft. Knox, KY

1992-2005 US Army Officer (US Army Reserve) (Lieutenant Colonel)

- Headquarters Commandant
- Senior Liaison Officer

- Special Projects Officer, Army Staff, Pentagon
- Retired 2005

Decorations, Service Medals, and Badges

Meritorious Service Medal

Army Commendation Medal with three Oak Leaf Clusters

Army Achievement Medal with four Oak Leaf Clusters

Army Good Conduct Medal (from enlisted service)

National Defense Service Medal with "M" Device

Armed Forces Reserve Medal

Army Service Ribbon

Overseas Ribbon with numeral "2"

French Army Diplome D'honneur

U.S. Army 7th Infantry Division Certificate of Appreciation

Civilian

1989-1990 Perceptronics, Grafenwohr, West Germany – Operation Manager, SIMNET Simulations Facility

- Responsible for the training operations of an U.S. Army virtual reality simulations facility. Developed tactical scenarios, for use in the simulation, that matched "real-world" combat contingency plans.

1990-1995 AAI-Engineering Support, Ft. Stewart, GA – Manager SIMNET Simulations Facility

- Responsible for the management, scheduling, training operations, and maintenance management of a U.S. Army virtual reality simulations facility.
- Developed computer-based training for assisting users with the simulation and with a variety of military topics related to training.
- Developed a simulations strategy for the Ft. Stewart Commander.
- During Desert Shield and Desert Storm, I conducted combat training for 18 deploying, active Army, armor and mechanized infantry companies and 17 deploying National Guard units. I received an Army civilian commendation and a commendation from the South Carolina House of Representatives.

1995-1996 FlightSafety International, Savannah, GA – Center Instructional Technologist, Savannah Learning Center

- Responsible for advising the staff of a commercial, flight simulations center concerning instructional and performance issues related to training on Gulfstream products.
- Conducted instructional needs assessments and evaluations.

1996-2000 FlightSafety International (FSI), Daytona Beach, FL – Center Manager, Training Systems Division, and the Dayton Beach Learning Center

- Produced major curriculum products for pilot, maintenance technician and flight attendant training using instructor-led, computer-based and distance delivery systems.
- Participated on the FAA's Advanced Crew Resource Management advisory committee.
- Curriculum produced included the Gulfstream(s) III, IV and V, the Embraer 145, the Canadian Regional Jet, the Falcon 900EX, the Sikorsky S-92 and Advanced Crew Resource Management
- Had management responsibility for the FlightSafety Regional Airline Pilot New Hire Program, which

provided selection services for new pilots, and then marketed those pilots to regional airlines.

- Was responsible for the maintenance, scheduling and marketing of the advanced flight simulation devices at the Center.

2000-2005 Immersion Medical – Vice President of Simulation Systems, Gaithersburg, MD

- Responsible for all aspects of the design and development of virtual reality-type simulation devices used for medical training.
- Provided direction in the design and use of Immersion Medical’s virtual reality medical simulations, ensuring the overall quality of the simulations by utilizing a systematic design approach, and worked with medical device manufactures to develop strategic business relationships.
- Oversaw the development of medical simulation devices for Gynecare (a division of Ethicon), Lippincott, Williams and & Wilkins, Medtronic, Terumo, the U.S. Army and established research relationships with departments from Stanford University, University of Southern California and a consortium of British universities including Leeds, Liverpool and Manchester.

2005-2008 William E. Lewandowski Consulting, Owner, Daytona Beach, FL

- Operated a firm specializing in international consulting in instructional and performance technology.
- Clients included several, major, medical device manufacturers, a medical training device manufacturer, interventional radiology societies, an international aviation training company and the US Government, Transportation Security Administration.
- Projects included: providing consulting services on task analysis, metrics, and performance validation to international medical societies, developing strategic implementation plans for the fielding of new training systems in commercial aviation; developing a Return on Investment process to evaluate client training for a medical simulation company; assisting a major medical device company with establishing its international simulation-based training program; providing leadership training to mid-level managers of the US Government, Transportation Security Administration.
- Participated in formal peer reviews for medical simulation articles submitted to the Journal of the American Medical Association and the Journal of Endovascular Therapy.
- Served as an advisor to the Joint Medical Simulation Task Force for the Society for Interventional Radiology and the Cardiovascular and Interventional Radiological Society of Europe.

2008-2018 Symbionix USA Corporation and 3D Systems – Director, US Marketing, and later, Vice President, Surgical Products Business Development, Americas, Cleveland, OH and Littleton, CO

- Managed the marketing of virtual reality simulations of minimally invasive surgery procedures.
- Oversaw the company’s US Government General Services Administration (GSA) contract for providing medical simulations, and the successful effort to be awarded a five-year extension.
- Engaged in international business development activities to develop custom simulations of medical devices and procedures for Abbott, Atrium, Biosense, Boston Scientific, Cardiac Assist, Cook Medical, Corindus, Endologix, Gore, Lombard Medical, Medtronic, Merritt Medical, Spectranetics and Stryker.
- Represented the company to the Global Network for Simulation in Healthcare and the Corporate Council for the Society for Simulation in Healthcare.
- (US Govt. Contract) Project: Combat Casualty Training Consortium:
 - US Army MPMC TATRC JPC1
 - Role: Reviewer
 - Award Date: September 2011,

- Status: Delivered
- The CCTC was established to investigate the comparative effectiveness of combat casualty care training across a spectrum of simulation platforms in three critical research areas, inclusive of the development of a new measurement systems for performance evaluation. Affective response to training was measured by recorded electrodermal activity (EDA) and evaluated for all CRAs and in 4 live tissue models
- (US Govt. Contract) Project: Advanced Modular Mannequin (AMM)
 - Sponsor: US Army MRMC JPC1
 - Role: Executive-in-Charge for the Prime Contractor (Simbionix) and Co-Principal Investigator
 - Award Date: September 2014; Status: Delivered
 - Design and development of a manikin aimed at general medical settings from Role 1- Role 4 care for the training of medical and trauma care. Included educational requirements definitions and traceability for military medical programs of instruction from Role 1- Role 4 skill sets for all branches of the Armed Forces. Project also considered the broad range of existing and expected military applications where the platform will be used.
- Retired 2018

2018 – Present Information Visualization and Innovative Research, Inc. (IVIR) – Chair, Board of Directors and Chief Operations Officer, Sarasota, FL

- As a partner to the chief executive officer (CEO) and other board members, provides leadership to IVIR in meeting its mission, goals and objectives.
- Develops and manages relationships with customers, partners and other stakeholders.
- Reviews outcomes and metrics created by IVIR for evaluating its impact, and regularly measures its performance and effectiveness using those metrics.
- Designs and implements business operations.
- Establishes policies that promote company culture and vision.
- Industry advisory member to NATO's Next Generation of Modelling and Simulation Capability Program study.
- (US Govt. Contract) Prolonged Field Care Training No Evacuation, Now What (PFCT: NENW) System
 - Sponsor: US Army MRMC JPC1
 - Role: Principal Investigator
 - Award Date: September 2018; Status: Delivered
 - Conducted research into all aspects of Prolonged Field Care (PFC) and PFC training (PFCT). The first primary output from this project was extensive analysis of PFC and PFCT. The second primary output was a prototype, modular, simulation system, utilizing commercial and/or Government, off-the-shelf components (COTS/GOTS), representing a PFC patient.
- (US Govt. Contract) Prototype of Joint Evacuation and Transport Simulation (JETS) System; Status: Delivered
 - Sponsor: Medical Technology Enterprise Consortium (MTEC) and US Army MRMC JPC1
 - Role: Education Engineer
 - Award Date: January 2018; Status: Delivered
 - Conducted research in using a networking protocol, to create an integrated digital system, that allows simulated patients to be digitally transferred, between human patient simulators, as an analog of the transfer of real-world patients through the various DOD clinical Roles of Care.

- (US Govt. Contract) Prolonged Care Training System with Optimized Physiology Engine
 - Sponsor: Combat Capabilities Development Command Soldier Center (DEVCOM SC)
 - Role: Principal Investigator
 - Award Date: September 2021; Status Delivered
 - Develop a virtual platform for training prolonged care able to operate in “faster-then-real-time” (i.e., it must be able to rapidly move from the patient’s current state to the state at some point in the future).
- (NATO Industrial Advisory Group SG296) Next Generation Combat Simulation Standards
 - Sponsor: NATO
 - Role: Member
 - Award Date: June 2023; Status Delivered
 - Determine the best mix of simulation architecture and tools to provide the most effective, efficient modelling and simulation capability for NATO.

GOVERNMENT APPOINTMENTS

2003 - 2006 Planning Commission, Jefferson County, West Virginia - President and Planning Commissioner

- Member, and president, of an appointed, nine-person county-level commission,
- Responsible for managing the analysis of, and voting on, issues regarding land use, zoning, economic growth and development, and the integration of commercial, industrial, and agricultural activities.
- Responsible for conducting formal public hearings in accordance with applicable state code and county ordinances.

PAST AND CURRENT PROFESSIONAL AFFILIATIONS AND ORGANIZATIONS

American Board of Radiology (*Non-member. Served on the Next Generation Test Committee as a human factors adviser*)

American Medical Association (*Non-member. Participated in peer reviews for the Association’s journal*)

Cardiovascular and Interventional Radiological Society of Europe (*Non-member. Contributor to the Joint Medical Simulation Task Force. Selected as a faculty member for CIRSE 2009*)

International Society for Performance Improvement (*Past chapter president*)

Journal of Endovascular Therapy (*Non-member. Participated in peer reviews for the Association’s journal*)

Global Network for Simulation in Healthcare (*Past Corporate Council Member*)

National Training and Simulation Association (*Member*)

Society for Simulation in Healthcare (*Member, Past Chair for the Society’s Corporate Counsel and past member of the Society’s Board of Directors and Governance Committee.*)

ACADEMIC AND CIVILIAN AWARDS

Reserve Officer Training Corps Scholarship

Phi Alpha Theta - International History Honor Society

South Carolina House of Representatives Certificate of Appreciation

Society for Simulation in Healthcare Certificate of Appreciation

Embry-Riddle Aeronautical University Certificate of Appreciation

PUBLICATIONS AND PRESENTATIONS

Publications:

1. Vaden E, Westerlund K, Koonce J, **Lewandowski W**. Use of a personal computer-based aviation training device in ab initio flight training. Proceedings of the Human Factors and Ergonomics Society, 2, 1374-1377 PHFSDQ, 0163-5182 (1998)
2. Gould DA, Kessel D, Healy A, Johnson S and **Lewandowski W**. Simulators in Catheter Based Interventional Radiology: Training or Computer Games? Journal of Clinical Radiology, 61(7):556-61 (2006).
3. Kessel D, Gould D, **Lewandowski W**. Virtual reality simulation training can improve inexperienced surgeons' endovascular skills. European Journal of Vascular and Endovascular Surgery. 31:588-593 (2006).
4. Gould D, Becker D, Kessel D, **Lewandowski W**, Patel A JITF; 15.03.07. Establishing the role of simulation-based training in current interventional curricula.
5. Gould D, Patel A, Becker G, Connors B, Cardella J, Dawson s, Glaiberman C, Kessel D, Lee M, **Lewandowski W**, Phillips R, Reekers J, Sacks D, Sapoval M and Scerbo M. SIR/RSNA/CIRSE Joint Medical Simulation Task Force Strategic Plan: Executive Summary Volume 30, Number 4 / July, 2007. 551-5544.
6. **Lewandowski, W**. Assessment + Planning + Implementation = Success with Clinical Simulation! In R. Kyle & B. Murray (eds.) Clinical Simulation: Operations, Engineering, and Management. Elsevier (2007).
7. **Lewandowski W**. Procedure Rehearsal and Simulation - Innovative Tools and Techniques for Improving Medical Practice, US Cardiology, 2009;2:93-96
8. **Lewandowski W**. Medical Simulation in Radiology Training and Assessment – A New Paradigm Based on a Systems Approach, Controversies and Consensus in Imaging and Intervention, JB4094 06-2010 (2010).
9. Baez, N., Anton, E., Anton, J., Honold, E., Shuford, C., Strayhorn, C., **Lewandowski, W.**, University of Missouri (MU) Combat Casualty Training Consortium Live Tissue Versus Simulation (CCTC) Research Study and Test Measurement Design, presented at the Military Health System Research Symposium (MHSRS), Orlando, FL (2016)
10. Hayden, E., Wong, A., Ackerman, J., Sande, M., Lei, C., Kobayashi, L., Cassara, M., Cooper, D., Perry, K., **Lewandowski, W.**, Scerbo, M (2017) Human Factors and Simulation in Emergency Medicine, ACADEMIC EMERGENCY MEDICINE 2017;00:00–00. (2017)
11. **Lewandowski W**. Assessing and Planning for Simulation Implementation: An Approach to Instructional Design to Meet Organizational Needs. In G. Chiniara (ed.) Clinical Simulations Education, Operations, and Engineering (2nd Edition). Elsevier Academic Press (2019)
12. **Lewandowski W.**, Litteral D. Front End Analysis for Development of a Prolonged Field Care Training Module that Incorporates Modelling and Simulation for use in Military Medical Education and Training Front End Analysis for Development of a Prolonged Field Care Training Module that Incorporates Modelling and Simulation for use in Military Medical Education and Training U.S. Department of Defense Contract W81XWH-18-C- 0176 (2021)

Peer Reviewed Presentations:

1. **Lewandowski, W**. Performing a Task Analysis - The critical step in creating a simulation that improves human performance. Medicine Meets Virtual Reality 12 Conference, Newport Beach, CA (2004)
2. Prpic R, **Lewandowski W**, Sasseen B, Popma J. The use of Medical Simulators as part of a comprehensive Interventional Cardiology teaching course. American College of Cardiology Annual Conference, New Orleans, LA (2004)
3. **Lewandowski, W**. Criterion-Referenced Test Development - A systems approach for using medical simulators in the development of scientifically valid, legally defensible tests. Medicine Meets Virtual Reality

- 13 Conference, Long Beach, CA (2005).
4. **Lewandowski, W.** An Objective Assessment Technique for Simulation. Medicine Meets Virtual Reality 13 Conference, Long Beach, CA (2005).
 5. **Lewandowski, W.** A Return on Investment (ROI) Model to Measure and Evaluate Medical Simulation Using a Systematic, Results-Based Approach. Medicine Meets Virtual Reality 13 Conference, Long Beach, CA (2006).
 6. Gould D, Healey A, Johnson S, **Lewandowski W**, Kessel D. Metrics for an Interventional Radiology curriculum: a case for standardization? Medicine Meets Virtual Reality 13 Conference, Long Beach, CA (2006).
 7. Gould D, Patel A, Becker G, Connors B, Cardella J, Dawson S, Glaiberman C, Kessel D, **Lewandowski W**, Sacks D, Sapoval M, Scerbo M, Solomon S, Phillips R. Interventional Radiology Simulation for Training: Development of an Implementation Strategy by a Joint International Simulation Task Force. Medicine Meets Virtual Reality 14 Conference, Long Beach, CA (2007)
 8. **Lewandowski W**, Gould D. Simulator model content evaluation in a large conference setting. Cardiovascular and Interventional Radiological Society of Europe Annual Conference, Athens, Greece (2007)
 9. **Lewandowski W.** Simulation – Past, Present and Future. Cardiovascular and Interventional Radiological Society of Europe Annual Conference, Lisbon, Portugal (2009)
 10. **Lewandowski W.** Guiding institutions in using high fidelity simulation as an effective substitute for animals in clinical training. Physicians Committee for Responsible Medicine (PCRM) Annual Meeting, Washington, DC (2010).
 11. **Lewandowski W.** First Steps Towards a Standard for Medical Modeling and Simulation Interoperability. Simulation Interoperability Standards Organization Seminar, Stuttgart, GE (2018)

Invited Speaker:

1. **Lewandowski W.** Distance Training – Using A Systems Approach for Delivering Effective Training. Regional Air Transport Training Seminar, Daytona Beach, FL (2000)
2. **Lewandowski W.** Are Haptics Really Necessary? It depends on what you are trying to do! Medicine Meets Virtual Reality 13 Conference, Long Beach, CA (2005).
3. **Lewandowski W.** What Mum never told you about medical simulation! British Society for Interventional Radiology Annual Conference, Brighton, UK (2005)
4. **Lewandowski W.** The Agony and Ecstasy – Achieving Success with Training Devices. Cardiovascular and Interventional Radiological Society of Europe Annual Conference, Rome, Italy (2006)
5. **Lewandowski W.** Improving Psychomotor Skills – The ultimate tool for patient safety. Association of Physician Assistants in Cardiovascular Surgery Annual Conference, San Diego, CA (2007).
6. **Lewandowski W.** Perspectives on Leadership for Junior Officers. U.S. Army Officer Candidate School, Ft. Benning, GA (2008)
7. **Lewandowski W.** Simulation in Clinical Training. Annual Fellows Course of the Academy of Pelvic Surgery, Cincinnati, OH (2010).
8. **Lewandowski W.** A Practical Guide for Creating Performance Metrics and Valid Tests. University of Pennsylvania Veterinary Working Dog Center 2011 International Conference, Pearl River, NY (2011)
9. **Lewandowski W.** Using Simulation to Prepare Military Medical Providers for the Next Fight. M&S Leadership Summit, Jacksonville, FL (2020)